



Updated Activity Work Plan 2016-2019: Drug and Alcohol Treatment

This Drug and Alcohol Treatment Activity Work Plan template has the following parts:

1. The updated strategic vision of each PHN, specific to drug and alcohol treatment.
2. The updated Drug and Alcohol Treatment Services Annual Plan 2016-17 to 2018-2019 which will provide:
 - a) An updated description of planned activities funded under the Schedule: Drug and Alcohol Treatment Activities, Item B.3 Drug and Alcohol Treatment Services – Operational and Flexible Funding.
 - b) An updated description of planned activities funded under the Schedule: Drug and Alcohol Treatment Activities, Item B.4 Drug and Alcohol Treatment Services for Aboriginal and Torres Strait Islander people –Flexible Funding.
 - c) A description of planned activities which are no longer planned for implementation under the Schedule – Drug and Alcohol Treatment Activities.
2. The updated Operational and Flexible Funding Budgets 2016-17 to 2018-19 (attach an excel spreadsheet using template provided):
 - a) Budget for Drug and Alcohol Treatment Services – Operational and Flexible Funding
 - b) Budget for Drug and Alcohol Treatment Services for Aboriginal and Torres Strait Islander people – Flexible Funding

Brisbane South PHN

When submitting this Activity Work Plan 2016-17 to 2018-19 to the Department of Health, the PHN must ensure that all internal clearances have been obtained and the document has been endorsed by the CEO.

The Activity Work Plan must be lodged via email to your Grant Officer on or before 17 February 2018.

Overview

This Drug and Alcohol Treatment Activity Work Plan covers the period from 1 July 2016 to 30 June 2019 and is an update to the Activity Work Plan submitted to the Department in February 2017. To assist with PHN planning, each activity nominated in this work plan can be proposed for a period of up to 36 months. Regardless of the proposed duration for each activity, the Department of Health will require PHNs to submit updates to the Activity Work Plan on an annual basis.

Important documents to guide planning

The following documents will assist in the preparation of your Activity Work Plan:

- PHN Grant Programme Guidelines: Annexure A2 – Drug and Alcohol Treatment Services;
- Guidance for PHNs: Commissioning of Drug and Alcohol Treatment Services;
- Drug and Alcohol Treatment Services Needs Assessment Toolkit;
- PHN Needs Assessment Guide;
- PHN Performance Framework;
- Primary Health Networks Grant Programme Guidelines;
- Clause 3, Financial Provisions of the Standard Funding Agreement.

Guidance for PHNs: Commissioning of Drug and Alcohol Treatment Services

The *Guidance for PHNs: Commissioning of Drug and Alcohol Treatment Services* document (available on the PHN Secure Data Portal) has been developed to assist PHNs in understanding the Department's expectations in relation to activities that are in scope for funding, and will assist in translating drug and alcohol treatment evidence into a practical approach.

The high-level activities in scope under Flexible Funding allocations include:

- Early intervention (including Brief Intervention)
- Counselling
- Withdrawal Management (with pathways to post-acute withdrawal support)
- Residential Rehabilitation (with pathways to post-acute withdrawal support)
- Day Stay Rehabilitation (and other intensive non-residential programs)
- Post treatment support and relapse prevention
- Case management, care planning, and coordination
- Supporting the workforce through activities which promote joint up assessment and referral pathways, quality improvement, evidence based treatment, and service integration.

Activities relating to planning and consultation are to be funded under the Operational Funding allocation.

Key principles underpinning activity requirements

Drug and Alcohol Treatment Activity Work Plans are also expected to satisfy the following key principles underpinning drug and alcohol activity requirements:

- i. Proposed activities are evidence-based and in-scope of funding as detailed in *Guidance for PHNs: Commissioning of Drug and Alcohol Treatment Services*.

- ii. Proposed activities are clearly aligned with priorities identified in the corresponding Needs Assessment.
- iii. The majority of total Flexible Funding available is allocated to the delivery of specialist drug and alcohol service delivery (i.e. direct treatment activities) as opposed to non-treatment activities (e.g. workforce development, also in scope of this funding).
- iv. Detailed budgets are provided outlining funding for three years (201617 to 201819) with a clearly identified allocation for each activity (including sub-activity) type.
- v. Proposed activities for Indigenous-specific and mainstream services are clearly delineated, including evidence of consultation and engagement from local key Indigenous stakeholders.
- vi. Governance arrangements are clearly articulated, and include representation from key regional stakeholders such as Local Health Networks (or equivalent), State Government and specialist drug and alcohol service providers.

This funding is intended to complement existing Commonwealth and state and territory funded drug and alcohol treatment activities. Therefore, it is expected that existing state and territory funding, strategies, and frameworks are considered in the development of your Annual Plan to ensure services are complementary and do not duplicate existing efforts.

Formatting requirements

- Ensure all updates are made in tracked changes to facilitate timely approval.
- Submit plans in Microsoft Word format only.
- Submit budgets in Microsoft Excel format only.
- Ensure all updates are made to the previous version of your Activity Work Plan and submitted for approval. The Department will not accept updates made to a version of the Activity Work Plan (or other document) intended to supplement the original.
- Do not change the orientation of any page in this document.
- Do not add any columns or rows to tables, or insert tables/charts within tables – use attachments if necessary.
- Delete all instructions prior to submission.

1. Strategic Vision for Drug and Alcohol Treatment Funding

This **Strategic Vision** should be in the context of your role in the following activities:

- increasing the service delivery capacity of the drug and alcohol treatment sector through the commissioning of additional drug and alcohol treatment services, targeting areas of need;
- improving the effectiveness of drug and alcohol treatment services for individuals requiring support and treatment by increasing coordination between various sectors, and improving sector efficiency.

Governance arrangements

- It is the Department's expectation that the Strategic Vision includes information relating to the formal drug and alcohol specific governance arrangements instituted to oversee the implementation of this funding.
- It is expected that drug and alcohol governance arrangements include representation from key regional stakeholders such as Local Health Networks (or equivalent), State Government and specialist drug and alcohol service providers across all funded activities, among others.

Consultation and joint planning processes

- This section should also include high-level details of consultations and/ or joint planning processes undertaken to date with key regional stakeholders (including Aboriginal and Torres Strait Islander representation), which have informed the development of this Drug and Alcohol Treatment Activity Work Plan.

Strategic Vision

Brisbane South PHN is committed to addressing the gap in Alcohol and Other Drug (AOD) treatment services and to meet demand across the region. By understanding and addressing sector barriers over coming years, client access and overall experience with AOD treatment services will be improved.

Brisbane South PHN will aim to strategically improve:

- AOD service accessibility for clients across the region
- AOD service capacity
- access for underserved populations and geographic regions
- integration and coordination of AOD and related services.

Client accessibility

Improve overall AOD service access for clients across a range of services, including:

- after hours services (e.g. evening group-therapy sessions for employed clients)
- day programs and support groups
- family support options
- follow-up services (relapse prevention)
- inpatient withdrawal services.

Underserved populations and geographical regions

Several populations and geographic regions are currently underserved within the Brisbane South region, identified through the AOD Needs Assessment. Targeted effort will be put toward better serving the populations below:

- Aboriginal and Torres Strait Islander peoples
- adolescents still attending school
- people with chronic AOD issues
- employed clients (e.g. after hours services)
- parents (e.g. detox services that can accommodate parents and their children)
- people from multi-cultural backgrounds including refugees
- middle-aged and older adults.

Particular geographic areas within Brisbane South PHN will also be a key focus due to service shortages or high need. These include SA3 of:

- Beaudesert and surrounding areas
- Beenleigh
- Redlands including Moreton Island and Bay Islands.

Service capacity

A combination of limited funding for existing and new AOD services and the restrictive nature of funding contracts, has resulted in reduced service options for clients. Consequently, Brisbane South PHN will focus on building service capacity in existing service providers, while also strengthening broader cross sector capability to better meet community need.

Integration and coordination

Brisbane South PHN aims to enhance communication, coordination and integration across AOD service providers, as well as the broader related health and social support services. A collaborative initiative will focus on integration and coordination across the sector which may include improving shared terminology, definitions, reporting systems and communication protocols between organisations.

Governance arrangements

The AOD governance arrangements will utilise and build on Brisbane South PHN organisational governance, ensuring effective and appropriate commissioning and delivery of AOD services in the region. This will include developing:

- Brisbane South PHN employed clinical leads
- Clinical Advisory council
- Community Advisory council
- Brisbane South PHN AOD Sector Collaborative
- strong and well-articulated contractual requirements for clinical governance and local communities.

Consultation and joint planning processes

Brisbane South PHN has consulted weekly with the local AOD sector through a variety of mechanisms, including:

1. Program level co-design of service mix

2. Provider consultations
3. Online survey

Program level co-design of service mix

The Investment Management Standard (IMS) methodology was used to bring together key players in two separate streams, one with key stakeholders from the AOD sector, and a second with key stakeholders from Aboriginal and Torres Strait Islander specific organisations. The IMS involves a series of workshops to help guide organisational decision-making and ensure appropriate resourcing to achieve the best possible outcomes. Four workshops were conducted for each consultation stream working from issue identification through to solution development.

Provider consultations

Information was also gathered from general practitioners and allied health professionals related to system level issues faced by providers in treating, supporting, and providing care for patients experiencing issues related to AOD (e.g. referral pathways, referral processes, information transferral, underserved clients).

Online survey

An online survey collected key information about organisations as a whole and the programs they deliver within the Brisbane South PHN region. The survey also collected key information on system level issues within the sector (e.g. client access, service gaps, workforce issues).

2. (a) Planned activities: Drug and Alcohol Treatment Services – Operational and Flexible Funding

PHNs must use the table below to outline the activities proposed to be undertaken within the period 2016-17 to 2018-19. These activities will be funded under the Schedule: Drug and Alcohol Treatment Activities, Item B.3 Drug and Alcohol Treatment Services – Operational and Flexible Funding.

- Refer to PHN Grant Programme Guidelines: Annexure A2 – Drug and Alcohol Treatment Services and Guidance for PHNs: Commissioning of Drug and Alcohol Treatment Services for the list of in-scope activities.
- It is emphasised that PHNs are to consider strategies to support the workforce in delivering the proposed activities through promoting joined up assessment processes and referral pathways, and supporting continuous quality improvement, evidence based treatment and service integration.

Proposed Activities	
Activity Title <i>(e.g. Activity 1, 2, 3 etc.)</i>	Activity 1: Planning and service design for AOD treatment services (general population and Aboriginal and Torres Strait Islander people)
Existing, Modified, or New Activity	Existing activity
Needs Assessment Priority Area <i>(e.g. Priority 1, 2, 3, etc.)</i>	Alcohol and Other Drugs
Description of Drug and Alcohol Treatment Activity	<p>As part of a broader planning agenda focussed on mental health, suicide prevention and AOD, Brisbane South PHN will continue to undertake the following bodies of work to ensure a satisfactory level of organisational knowledge to commission both mental health and AOD services.</p> <p>1.1 Review and maintain governance structure</p> <ul style="list-style-type: none"> • Review the broader governance structure to ensure suitable level of AOD oversight is applied. • Brisbane South PHN to maintain suitable governance structure to support AOD commissioning and service delivery. • Brisbane South PHN clinical governance specification is included in AOD contracts.

1.2 Service mapping project (inclusive of AOD providers):

- Update the comprehensive regional AOD mapping and identify AOD services across the continuum of care, inclusive of:
 - early intervention services (screening and brief intervention)
 - treatment services (counselling, withdrawal management, residential rehabilitation, day stay, case management)
 - relapse prevention (aftercare).
- This work will further be developed through the AOD Sector Collaborative.

1.3 Comprehensive AOD Needs Assessment:

- Update the annual AOD Needs Assessment.
- Substantial revision and updating as additional tools, resources and information becomes available.
- Ensure consumer and stakeholder consultation is key to this process.
- The AOD Needs Assessment identified 6 key areas for further exploration and service design, these are:
 1. alcohol
 2. amphetamines/methamphetamines
 3. Aboriginal and Torres Strait Islander peoples
 4. cannabis
 5. integration and coordination of services
 6. people from multi-cultural non-English speaking backgrounds and refugees.

1.4 Regional integrated mental health and AOD strategy

- Ensure that AOD is represented in the regional integrated Mental Health and Suicide Prevention Strategy.
- This opportunity will be leveraged to ensure AOD needs and services are integrated to the strategy and subsequent plan when developed.

1.5 Service design, planning and evaluation (AOD Health and Service Plan):

- Engage external expertise, service providers and sector leaders to inform service design, planning and evaluation of an AOD service plan.
 - continue to utilise the most information documented in the AOD Needs Assessment and service mapping items of work

	<ul style="list-style-type: none"> • assess and articulate the best way to invest resources in the Brisbane South PHN region to ensure service access is improved and better meets the AOD needs of the local population. This will encompass the full continuum of care, inclusive of: <ul style="list-style-type: none"> – early prevention and intervention – treatment – relapse prevention and Post intervention – AOD sector structural issues: Coordination and referral pathways, service capacity, supporting the workforce, continuous improvement, evidence-based treatment, information sharing systems.
Target population cohort	Brisbane South PHN residents with a focus on Aboriginal and Torres Strait Islander peoples
Consultation	See attached Consultation and Collaboration matrix
Collaboration	See attached Consultation and Collaboration matrix
Indigenous Specific	No
Duration	<ul style="list-style-type: none"> • commenced: 2 July 2017 • continue: 2018-19
Coverage	<p>Brisbane South PHN region [PHN302] with a focus on:</p> <ul style="list-style-type: none"> • Beaudesert [SA3 31101] • Beenleigh [SA3 31102] • Redland Islands [SA2 31527] • Scarborough – Newport – Moreton Island [SA2 31542] – Moreton Island only

Commissioning method	<p>Listed below are the commissioning methods recognised in Brisbane South PHN. Those methods relevant to this activity are highlighted and will be used at relevant points during the activity. Any service delivery component within this activity is/will be wholly commissioned to service providers.</p> <p>(a) capability building (practice/workforce support) (b) co-design (c) funding (payment mechanisms) (d) market management (e.g. market shaping, influencing competition/collaboration) (e) procurement & performance management (f) system leadership (advocacy, direction setting, co-commissioning)</p>
Approach to market	<p>From the list provided the following approach to market method is intended to be used:</p> <p>(a) direct engagement (if required)</p> <p>Contracted services will be monitored and evaluated in accordance with performance requirements contained in the signed contract including:</p> <ul style="list-style-type: none"> • ad-hoc support through telephone and face to face meetings • regular formal contract management meetings • quarterly reporting on KPI's • annual review of program achievements. <p>KPIs will reviewed and developed in accordance with the Brisbane South PHN performance framework and the National PHN performance framework (when finalised).</p>
Decommissioning (if applicable)	\$0

Proposed Activities	
Activity Title <i>(e.g. Activity 1, 2, 3 etc.)</i>	Activity 2a: Brisbane South PHN AOD Service Delivery – Commissioned Services
Existing, Modified, or New Activity	Existing activity
Needs Assessment Priority Area <i>(e.g. Priority 1, 2, 3, etc.)</i>	Alcohol and Other Drugs
Description of Drug and Alcohol Treatment Activity	<p>Commission AOD service providers to enable and leverage their service capacity to:</p> <ul style="list-style-type: none"> ● eliminate waitlists for existing AOD services ● establish and/or grow sustainable services in particularly underserved/ high needs area ● enhance existing services to manage ongoing/growing demand ● enhance access to the following service types: <ul style="list-style-type: none"> • counselling (includes face to face counselling/case management, telephone counselling and outreach) • post withdrawal/rehabilitation support (including day stay options) and relapse prevention (including group-based support) • case management, care planning and coordination ● enhance service access to target underserved groups. <p>All general AOD service delivery providers commissioned will ensure that services provided are culturally appropriate for Aboriginal and Torres Strait Islander clients. However, a holistic mental health, suicide prevention and AOD response has been detailed under the Primary Mental Health Care Activity Work Plan – Priority Area 6. Aboriginal and Torres Strait Islander Mental Health Services (Social and Emotional Wellbeing).</p>
Target population cohort	<p>Brisbane South PHN residents with a focus on:</p> <ul style="list-style-type: none"> ● employed clients who need access to services in the afterhours period ● multi-cultural from non-English speaking background ● parents who need childcare so they are able to attend services.

Consultation	See attached Consultation and Collaboration matrix
Collaboration	See attached Consultation and Collaboration matrix
Indigenous Specific	No
Duration	<ul style="list-style-type: none"> • commenced: January 2017 • review: 30 June 2018 • conclusion: 30 June 2019
Coverage	<p>Brisbane South PHN region [PHN 302] with a focus on underserved/high needs areas including:</p> <ul style="list-style-type: none"> • Beaudesert [SA3 31101] • Beenleigh [SA3 31102] • Redland Islands [SA2 31527] • Scarborough – Newport – Moreton Island [SA2 31542] – Moreton Island only
Commissioning method	<p>Listed below are the commissioning methods recognised in Brisbane South PHN. Those methods relevant to this activity are highlighted and will be used at relevant points during the activity. Any service delivery component within this activity is/will be wholly commissioned to AOD service providers.</p> <ul style="list-style-type: none"> (a) capability building (practice/workforce support) (b) co-design (c) funding (payment mechanisms) (d) market management (e.g. market shaping, influencing competition/collaboration) (e) procurement & performance management (f) system leadership (advocacy, direction setting, co-commissioning)
Approach to market	<p>From the list provided the following approach to market method is intended to be used:</p> <p>(b) Open tender</p> <p>Contracted services will be monitored and evaluated in accordance with performance requirements contained in the signed contract including:</p> <ul style="list-style-type: none"> • ad-hoc support through telephone and face to face meetings

	<ul style="list-style-type: none">• regular formal contract management meetings• quarterly reporting on KPI's• annual review of program achievements. <p>KPIs will reviewed and developed in accordance with the Brisbane South PHN performance framework and the National PHN performance framework (when finalised).</p>
Decommissioning (if applicable)	Not applicable

Proposed Activities	
Activity Title (e.g. Activity 1, 2, 3 etc.)	Activity 2b: Brisbane South PHN AOD Service Delivery – Transitioned Programs
Existing, Modified, or New Activity	New activity – transitioned funding from the Non-Government Organisation Treatment Grants Program
Needs Assessment Priority Area (e.g. Priority 1, 2, 3, etc.)	Alcohol and Other Drugs
Description of Drug and Alcohol Treatment Activity	<p>Brisbane South PHN will work collaboratively with organisations to deliver workforce capacity building activities to improve support of the primary care sector and treatment services.</p> <p>Two programs have been identified to transition from the <i>Improved Services</i> project to Brisbane South PHN commissioned service delivery.</p> <p>Brisbane South PHN meets regularly with providers to co-design programs that meet the needs of the region. Brisbane South PHN will work with providers to develop a new service delivery model by the end of early 2018. A trial of the new model will occur following this with an expectation that the final model will be operational by July 2018. The new service delivery model is expected to be a significant change from the existing model and Brisbane South PHN will continue to work with providers to develop capability in the new model.</p>
Target population cohort	<p>Target population cohorts include:</p> <ul style="list-style-type: none"> • community-based participants in select locations • individuals, their families’ and significant others, who are experiencing harm associated with drug and alcohol misuse • inmates at Arthur Gorrie Correctional Facility and other correctional facilities as required • pregnant and parenting women including pregnant women with substance use problems and their in-utero infants.
Consultation	See attached Consultation and Collaboration matrix
Collaboration	See attached Consultation and Collaboration matrix

Indigenous Specific	No
Duration	<ul style="list-style-type: none"> • commenced: July 2017 • review: 30 June 2018 • conclusion: 30 June 2019
Coverage	<p>Brisbane South PHN region [PHN 302] with a focus on Logan (C) [LGA 34590] and South Brisbane [SA2 31110]</p> <p>Due to the transition of this program, services are currently provided outside of the Brisbane South PHN geographic areas identified above. There is currently no precise way to define all the geographic area/s covered however this will be considered further with the development of the new service delivery model.</p>
Commissioning method	<p>Listed below are the commissioning methods recognised in Brisbane South PHN. Those methods relevant to this activity are highlighted and will be used at relevant points during the activity. Any service delivery component within this activity is/will be wholly commissioned to AOD service providers.</p> <p>(a) capability building (practice/workforce support) (b) co-design (c) funding (payment mechanisms) (d) market management (e.g. market shaping, influencing competition/collaboration) (e) procurement & performance management* (f) system leadership (advocacy, direction setting, co-commissioning)</p> <p>*variation in that there is no procurement component due to transfer of existing program by Department</p>
Approach to market	<p>Not applicable – Departmental transition of NGO Treatment Grants program and service providers.</p> <p>Contracted services will be monitored and evaluated in accordance with performance requirements contained in the signed contract including:</p> <ul style="list-style-type: none"> • ad-hoc support through telephone and face to face meetings • regular formal contract management meetings • quarterly reporting on KPI's • annual review of program achievements.

	KPIs will reviewed and developed in accordance with the Brisbane South PHN performance framework and the National PHN performance framework (when finalised).
Decommissioning (if applicable)	Not applicable

Proposed Activities	
Activity Title <i>(e.g. Activity 1, 2, 3 etc.)</i>	Activity 3: Brisbane South PHN AOD Sector Collaborative
Existing, Modified, or New Activity	Existing activity
Needs Assessment Priority Area <i>(e.g. Priority 1, 2, 3, etc.)</i>	Alcohol and Other Drugs
Description of Drug and Alcohol Treatment Activity	<p>Resulting from the Needs Assessment and consultation workshop using the 'Investment Logic' approach, Brisbane South PHN has commissioned an organisation to establish and run an Alcohol and Other Drugs (AOD) Sector Collaborative to strengthen cross-sector and workforce capability from 2016/17 to 2018/19.</p> <p>The key objectives of this service are to:</p> <ul style="list-style-type: none"> • develop and implement a workforce capability improvement plan • enhance communication, coordination and information sharing amongst AOD service providers as well as the related broader health and social support services • strengthen broader cross-sector capability regarding the appropriate treatment and referral of patients with AOD issues.
Target population cohort	Brisbane South PHN region [PHN 302]
Consultation	See attached Consultation and Collaboration matrix
Collaboration	See attached Consultation and Collaboration matrix
Indigenous Specific	No
Duration	<ul style="list-style-type: none"> • commenced: January 2017 • review: 30 June 2018 • conclusion: 30 June 2019

Coverage	Brisbane South PHN Region (PHN 302)
Commissioning method	<p>Listed below are the commissioning methods recognised in Brisbane South PHN. Those methods relevant to this activity are highlighted and will be used at relevant points during the activity. Any service delivery component within this activity is/will be wholly commissioned to AOD service providers.</p> <p>(a) capability building (practice/workforce support)</p> <p>(b) co-design</p> <p>(c) funding (payment mechanisms)</p> <p>(d) market management (e.g. market shaping, influencing competition/collaboration)</p> <p>(e) procurement & performance management</p> <p>(f) system leadership (advocacy, direction setting, co-commissioning)</p>
Approach to market	<p>From the list provided the following approach to market method is intended to be used:</p> <p>(b) Open tender</p> <p>Contracted services will be monitored and evaluated in accordance with performance requirements contained in the signed contract including:</p> <ul style="list-style-type: none"> • ad-hoc support through telephone and face to face meetings • regular formal contract management meetings • quarterly reporting on KPI's • annual review of program achievements. <p>KPIs will reviewed and developed in accordance with the Brisbane South PHN performance framework and the National PHN performance framework (when finalised).</p>
Decommissioning (if applicable)	Not applicable

Proposed Activities	
Activity Title <i>(e.g. Activity 1, 2, 3 etc.)</i>	Activity 3a: Brisbane South PHN Primary Care Capacity Building, Service Coordination and Integration
Existing, Modified, or New Activity	Modified
Needs Assessment Priority Area <i>(e.g. Priority 1, 2, 3, etc.)</i>	Alcohol and Other Drugs
Description of Drug and Alcohol Treatment Activity	<p>Resulting from work conducted by the AOD Sector Collaborative, it was identified that the primary care sector (particularly GPs), are perceived to have inadequate knowledge and skills in supporting clients with AOD issues.</p> <p>This activity aims to improve the capacity of the primary care sector to appropriately respond and manage people presenting with AOD issues, including appropriate service coordination and referral pathways.</p>
Target population cohort	Primary Care providers in the Brisbane South PHN region with a focus on GPs.
Consultation	See attached Consultation and Collaboration matrix
Collaboration	See attached Consultation and Collaboration matrix
Indigenous Specific	No
Duration	<ul style="list-style-type: none"> • commenced: 2017 • review: 2018 • completion: 2019
Coverage	Brisbane South PHN region [PHN 302]
Commissioning method	Listed below are the commissioning methods recognised in Brisbane South PHN. Those methods relevant to this activity are highlighted and will be used at relevant points during the activity. Any service delivery component within this activity is/will be wholly commissioned to AOD service providers.

	<p>(a) capability building (practice/workforce support)</p> <p>(b) co-design</p> <p>(c) funding (payment mechanisms)</p> <p>(d) market management (e.g. market shaping, influencing competition/collaboration)</p> <p>(e) procurement & performance management</p> <p>(f) system leadership (advocacy, direction setting, co-commissioning)</p>
Approach to market	<p>From the list provided the following approach to market method is intended to be used:</p> <p>(b) Open tender</p> <p>Contracted services will be monitored and evaluated in accordance with performance requirements contained in the signed contract including:</p> <ul style="list-style-type: none"> • ad-hoc support through telephone and face to face meetings • regular formal contract management meetings • quarterly reporting on KPI's • annual review of program achievements. <p>KPIs will reviewed and developed in accordance with the Brisbane South PHN performance framework and the National PHN performance framework (when finalised).</p>
Decommissioning (if applicable)	Not applicable

2. (b) Planned activities: Drug and Alcohol Treatment Services for Aboriginal and Torres Strait Islander people – Flexible Funding

PHNs must use the table below to outline the activities proposed to be undertaken within the period 2016-17 to 2018-19. These activities will be funded under the Schedule: Drug and Alcohol Treatment Activities, Item B.4 Drug and Alcohol Treatment Services for Aboriginal and Torres Strait Islander people – Flexible Funding.

- Refer to PHN Grant Programme Guidelines: Annexure A2 – Drug and Alcohol Treatment Services and Guidance for PHNs: Commissioning of Drug and Alcohol Treatment Services for the list of in-scope activities.
- It is emphasised that PHNs are to consider strategies to support the workforce in delivering the proposed activities through promoting joined up assessment processes and referral pathways, and supporting continuous quality improvement, evidence based treatment and service integration.

Note: *Please copy and complete the table as many times as necessary to report on each activity.*

Proposed Activities

Activity Title <i>(e.g. Activity 1, 2, 3 etc.)</i>	Activity 4: Aboriginal and Torres Strait Islander AOD service delivery (integrated with Mental Health and Suicide Prevention funding programs)
Existing, Modified, or New Activity	Existing activity
Needs Assessment Priority Area <i>(e.g. Priority 1, 2, 3, etc.)</i>	Alcohol and Other Drugs
Description of Drug and Alcohol Treatment Activity	<p>1. Service provider engagement: Brisbane South PHN will establish and maintain partnerships across the local region to support improved coordination and integration.</p> <p>2. Extend, expand and enhance existing AOD services, including service integration and coordination: This funding stream may use existing services and a variety of delivery types to meet the mental health, AOD and suicide prevention needs of the community.</p> <p>Aboriginal and Torres Strait Islander mental health, suicide prevention and AOD will be addressed through the same engagement and co-design process due to the clear cross over in treatment approaches. Brisbane South PHN however acknowledges that specific AOD funds are to be used for AOD services.</p>

	Based on collated service mapping, data analysis and consultation, focus areas for Mental Health, AOD and Suicide Prevention procurement will include the below:	
Issue/Area	Details	Commissioning Approach
Treatment Activities		
<p>Intake and associated behaviours intervention:</p> <ul style="list-style-type: none"> enhance youth suicide prevention and social and emotional wellbeing services (inc. AOD) to support young people in Inala and three additional locations (identified by needs assessment/ service planning processes) 	<ul style="list-style-type: none"> This program will be based upon previous community-led, place-based, evidenced based program. Focuses on Aboriginal and Torres Strait Islander youth mental health, alcohol and other drugs and suicide prevention, and also covers social and emotional wellbeing. For the financial year 2017-18 period, Brisbane South PHN would have utilised approved 2016-17 carry-forward funds to further develop the existing service in Inala. Brisbane South PHN would have also started to pilot another program in both Logan and Beaudesert by utilising 2016-17 carry-forward to further co-design interventions with elders based on local needs. For the financial year 2018-19 period, Brisbane South PHN will utilise approved 2016-17 carry-forward to further implement these programs in Inala, Beaudesert and Logan. <p>Based upon need, another rural site, such as Bay Islands regions, will be explored.</p>	Direct
<p>Enhance existing or new services:</p> <ul style="list-style-type: none"> Social Emotional Wellbeing (SEWB) 	<ul style="list-style-type: none"> rollout of existing/evidence-based models using a place-based approach address any emerging/niche issues focus on areas including: <p>Geographies:</p> <ul style="list-style-type: none"> Bay Islands (including North Stradbroke) Logan Inala 	Open

	<ul style="list-style-type: none"> • Scenic Rim (including Beaudesert) <p>Access / system level issues:</p> <ul style="list-style-type: none"> • After Hours • Coordination/integration • Referral pathways • Workforce development. <ul style="list-style-type: none"> • For the FY17/18 period only, Brisbane South PHN will utilise approved 2016-17 carry-forward funds to implement demand management strategies and enhance the Aboriginal and Torres Strait Islander SEWB workforce capacity and capability to address AOD needs of the community. Negotiations will be held with each commissioned provider to determine the most effective methods of Activity Work Plan 2016-2018: Primary Mental Health Care funding to achieve this. 	
Non-Treatment Activities		
Non-treatment service delivery	<p>Includes two components of:</p> <ul style="list-style-type: none"> • Collaborative planning and co-design • Capacity building and improved service coordination and integration 	Not applicable
Target population cohort	Brisbane South PHN region [PHN 302] resident Aboriginal and Torres Strait Islander peoples	
Consultation	See attached Consultation and Collaboration matrix	
Collaboration	See attached Consultation and Collaboration matrix	
Indigenous Specific	Yes	

Duration	<ul style="list-style-type: none"> • commenced: January 2017 • review: 30 June 2018 • conclusion: 30 June 2019
Coverage	<p>Brisbane South PHN region [PHN 302] with a focus on:</p> <ul style="list-style-type: none"> • Inala-Richlands [SA2 31274] • Logan(C) [LGA 34590] • Redland Islands [SA2 31527] • Scenic Rim (R) [LGA 36510]
Commissioning method	<p>Listed below are the commissioning methods recognised in Brisbane South PHN. Those methods relevant to this activity are highlighted and will be used at relevant points during the activity. Any service delivery component within this activity is/will be wholly commissioned to AOD service providers.</p> <ul style="list-style-type: none"> (a) capability building (practice/workforce support) (b) co-design (c) funding (payment mechanisms) (d) market management (e.g. market shaping, influencing competition/collaboration) (e) procurement & performance management (f) system leadership (advocacy, direction setting, co-commissioning)
Approach to market	<p>From the list provided the following approach to market method is intended to be used:</p> <ul style="list-style-type: none"> (b) Open tender <p>Contracted services will be monitored and evaluated in accordance with performance requirements contained in the signed contract including:</p> <ul style="list-style-type: none"> • ad-hoc support through telephone and face to face meetings • regular formal contract management meetings • quarterly reporting on KPI's • annual review of program achievements.

	KPIs will reviewed and developed in accordance with the Brisbane South PHN performance framework and the National PHN performance framework (when finalised).
Decommissioning (if applicable)	Not applicable

2. (c) Activities which will no longer be delivered under the Schedule – Drug and Alcohol Treatment Activities

Please use the table below to outline any activities included in the May 2016 version of your Drug and Alcohol Treatment Activity Work Plan which are not continuing from 2017-18.

Planned activities which will no longer be delivered	
Activity Title / Reference	N/A
Description of Activity	N/A
Reason for removing activity	N/A
Funding impact	N/A